

# Delivering sustainability through System Transformation

Peter Bakker  
President and CEO





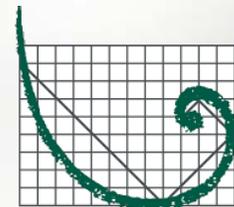
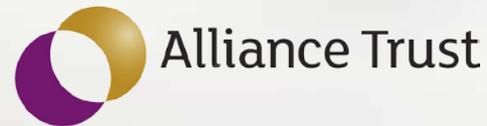


# New members since Council Meeting 2017





## Secondments at WBCSD





# WBCSD partners

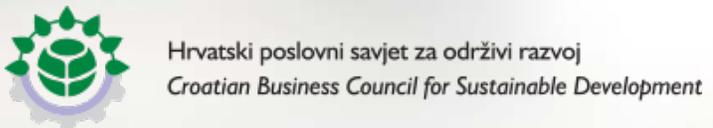


INTEGRATED REPORTING <IR>





# Global Network partners





wbcsd

**Lead.**  
**Transform.**  
**Succeed.**  
2018.



**Transform.**



COP21 - CMP11  
**PARIS 2015**  
UN CLIMATE CHANGE CONFERENCE





# Uncertain times





# Climate change





# Water





## A changing world





# Trust





**Lead.**

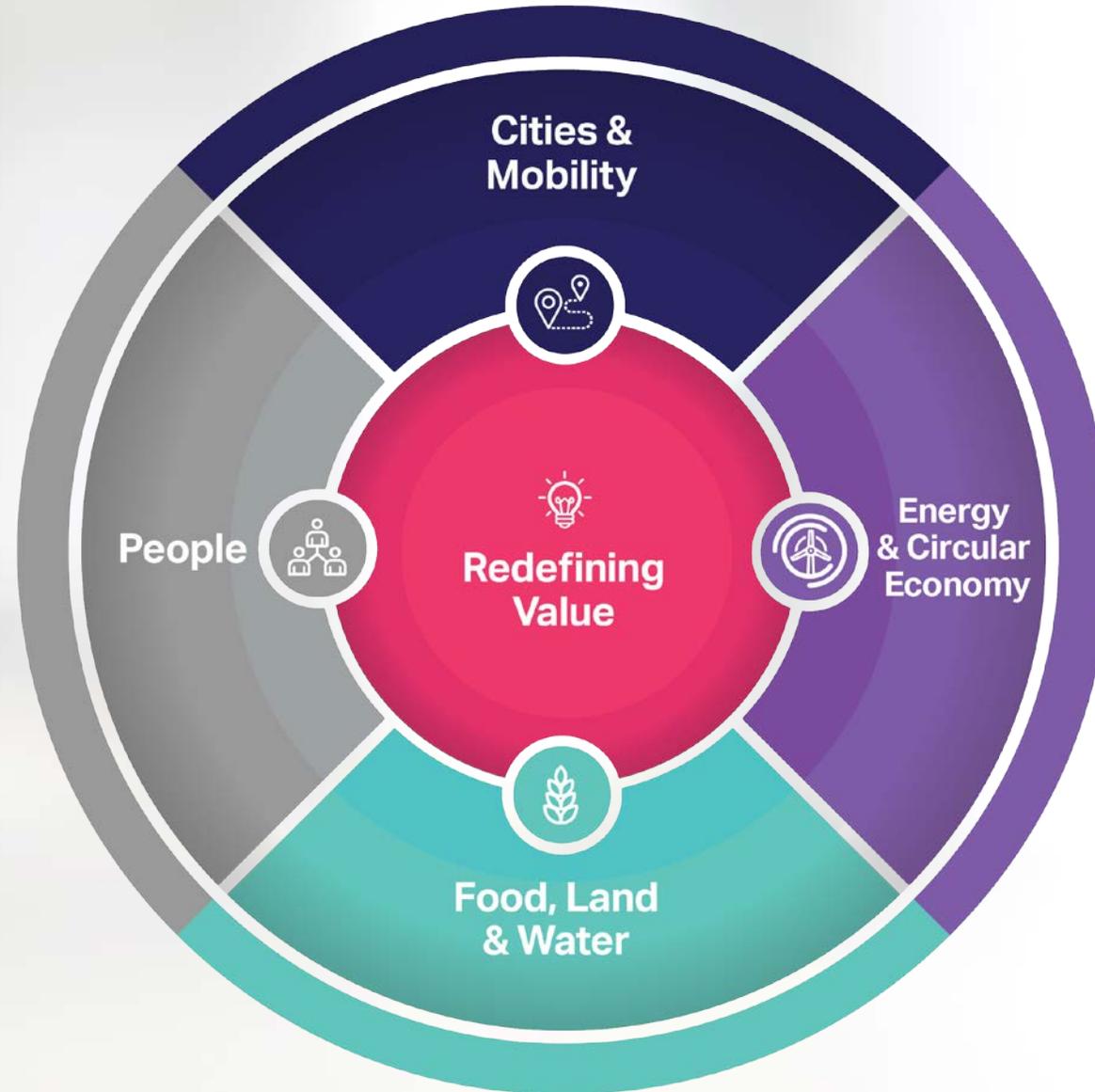
# System transformation

Technology

Environment

Science-based

Competitive



Sustainability

People

Cash flow

Collaborative



# Cement Sustainability Initiative



## Sectors



Forest Solutions Group



Tire Industry Project



# Cities & Mobility





## Energy & Circular Economy



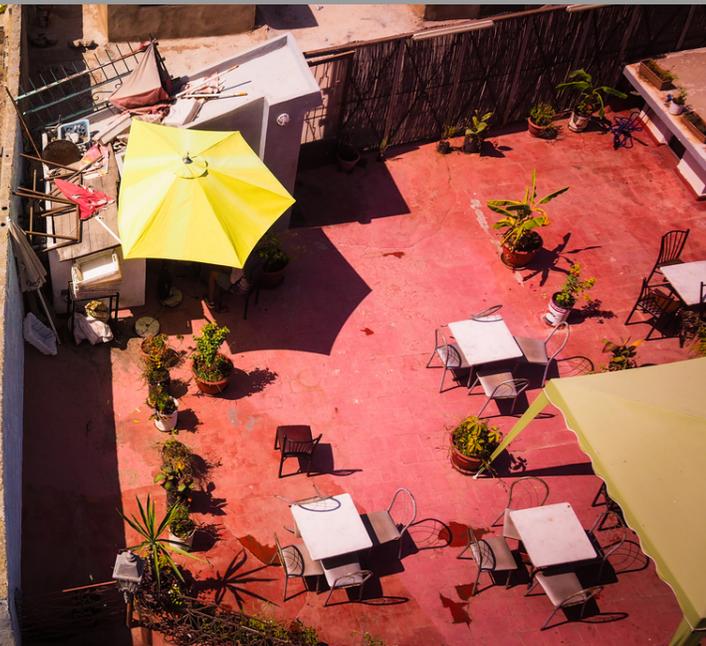
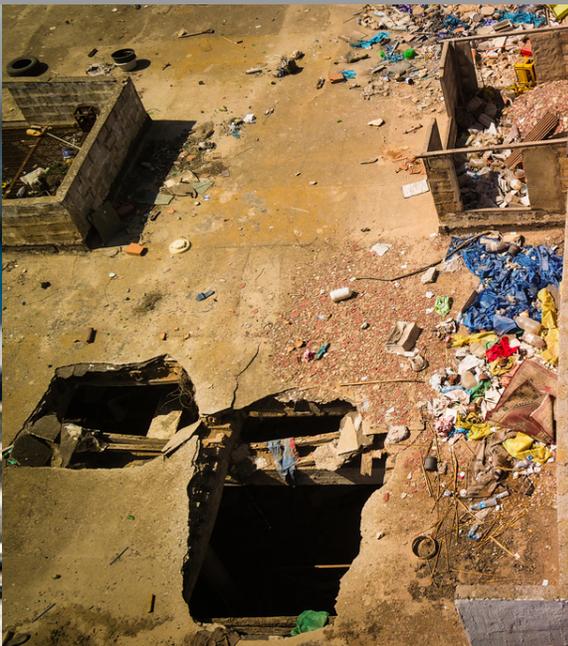


# Food, Land & Water

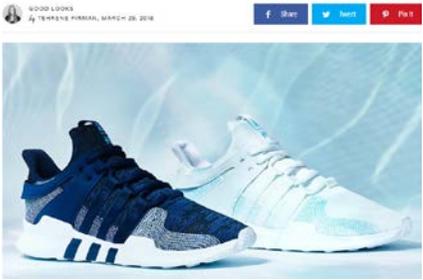




# People



ADIDAS WANTS TO USE RECYCLED PLASTIC IN  
\*ALL\* PRODUCTS BY 2024



The Newest Eco Food Trend: Blended Burgers  
& Lauren Murphy April 12, 2018



## Mondi Aligns Sustainable Paper and Packaging Strategy with SDGs

by Brian Collett on Thursday, Apr 12th, 2018 CLIMATE & ENVIRONMENT

### Nestlé Aims for 100% Recyclable or Reusable Packaging by 2025

April 11, 2018 by Emily Holbrook



Nestlé today announced its ambition to make 100% of its packaging recyclable or re-usable by 2025. Its vision is that none of its packaging, including plastics, ends up in landfill or as litter. Nestlé believes that there is an urgent need to minimize the impact of packaging on the environment.

The company focuses on three core areas: eliminate non-recyclable plastics; encourage the use of plastics that allow better recycling rates; and eliminate or change complex combinations of packaging materials.

Recognizing the need for developing a circular economy, Nestlé announced it is committed to:

- Playing an active role in the development of well-functioning collection, sorting and recycling schemes across the countries where we operate;
- Working with value chain partners and industry associations to explore different packaging solutions to reduce plastic usage, facilitate recycling and develop new approaches to eliminate plastic waste;



BRIEF

## Hershey commits \$500M to sustainable cocoa initiative in West Africa

## AB InBev Promotes Brands' 100% Renewable Energy Status With Logo

Posted January 24, 2018 by Shirley Brady

f t in



# Recent announcements

## Waitrose to remove all takeaway disposable coffee cups from stores



## Apple achieves 100% renewable energy at facilities, targets suppliers next

## Olam secures Asia's first sustainability-linked financing

27 Mar 2018 — Olam International Limited has secured a three-year sustainability-linked revolving credit facility representing US\$200 million. Olam Treasury Pte Ltd., a subsidiary of Olam, is a co-borrower to the facility which marks Asia's first sustainability-linked club loan. Multiple banks are involved in issuing the loan together and in collaboration with the borrower on achieving sustainability targets. This is unlike a syndicated loan where there is normally a lead bank which structures and arranges the financing. In this club loan format, Olam has self-arranged the 15 participating banks and will work in collaboration with them on achieving pre-set sustainability targets.

## Inside UPS's Electric Vehicle Strategy

04/09/2018



## McDonald's Endeavors to Reduce GHGs, Improve Chicken Welfare, Phase Out Plastic Straws

by Sustainable Brands

March 29, 2018



## IKEA enjoys sustainable product sales growth and clean energy uptick



## GAP INC. PLEDGES TO CONSERVE 10 BILLION LITERS OF WATER BY 2020

That's equivalent to the daily drinking water needs of 5 billion people (!).

WHITNEY BAUCK - MAR 22, 2018

50 SHARES f t in



## International Flavors & Fragrances Surpasses 2020 Sustainability Goals

## How H&M Is Leading the Charge in Sustainable Fashion

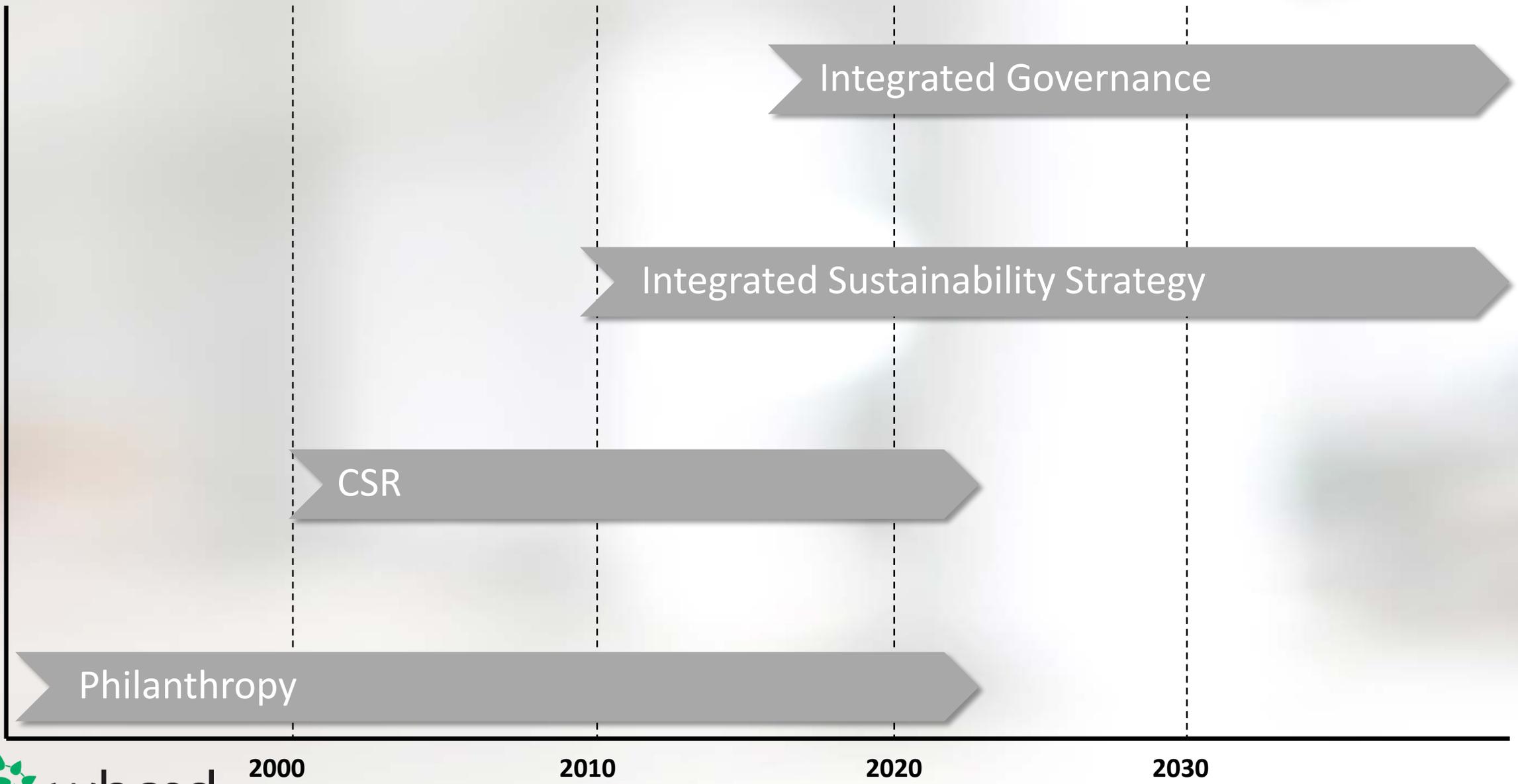


# Redefining Value





**Succeed.**





The definition of success is changing





Corporate Reporting Dialogue



Risk management | Decision-making | Reporting disclosure



Social & Human  
Capital Coalition

**TCFD**

TASK FORCE ON  
CLIMATE-RELATED  
FINANCIAL  
DISCLOSURES

LETTER TO S

Dear Shareholders,

The financial year under

history



# Cost of capital

**Financial Report**

We have upgraded 2014-15 earnings forecasts by 13.3% and 23.4% from adjusted income transfer in line with the higher value and higher margins from higher anticipated. The target price increase into the 2.2 baht from 1.8 baht PE 5 times Reiterate "Buy" for 2014 earnings grow by 50.8% the short-term may be weakening. It has risen 20% after the announcement that 2013 turned better than expected. You may have to sell profitable.

value

- Animal feed
- Farm business
- Income from foreign
- Food Business
- total

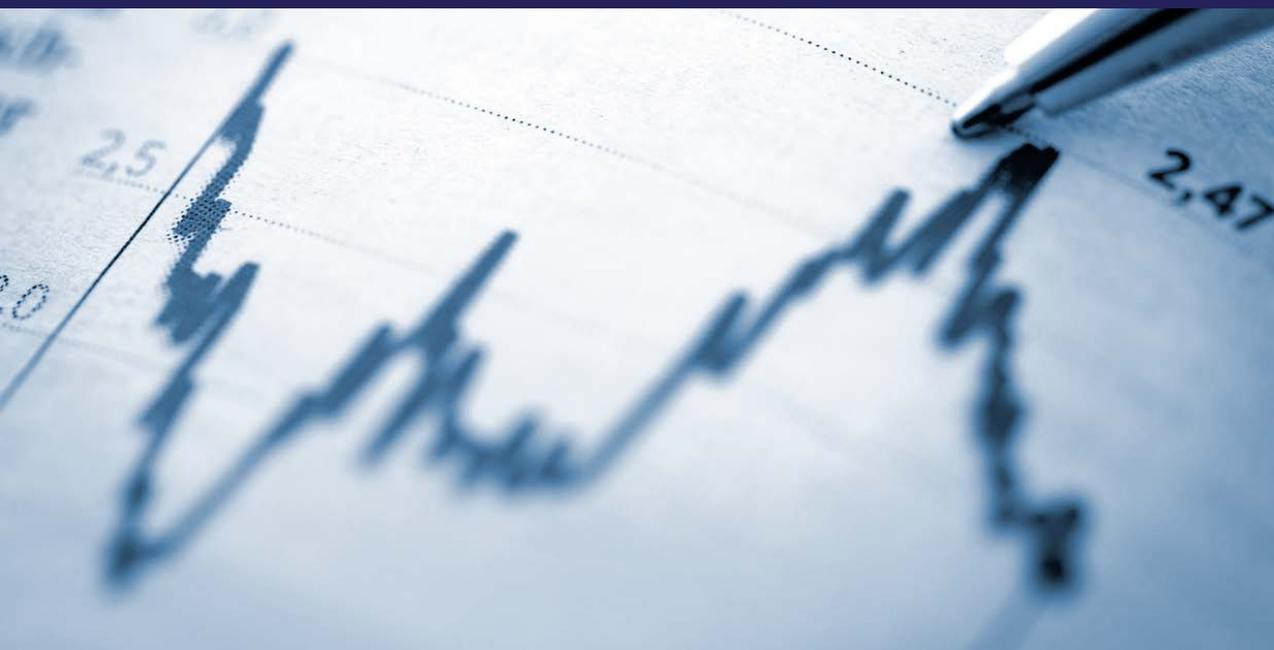
50.0

45.0

40.0

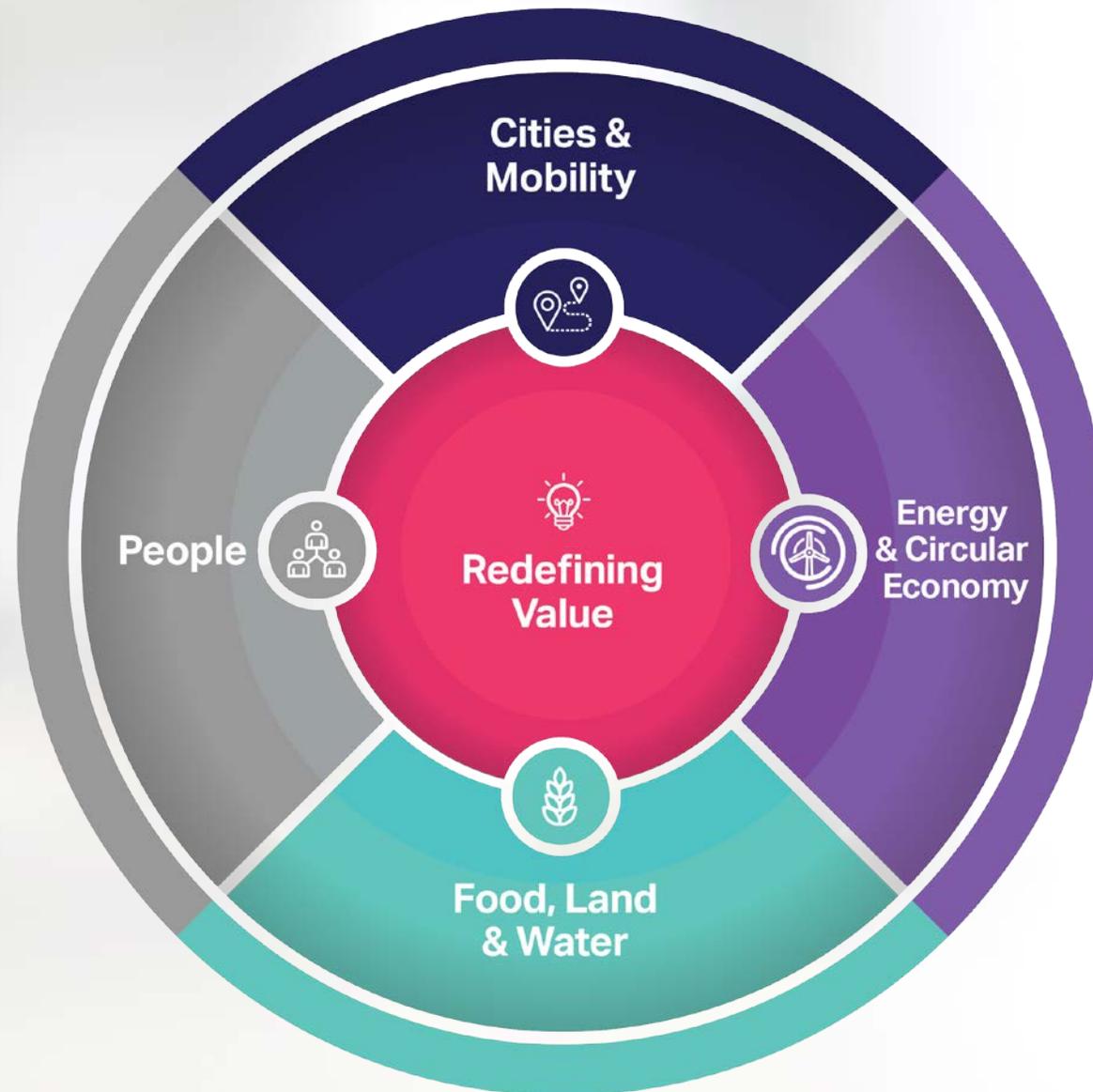
35.0

30.0



**Lead.**  
**Transform.**  
**Succeed.**  
2018.

# System transformation



# New resources this week



SDG Sector Roadmaps



Why Carbon Pricing Matters



Sustainability Innovation in Agri-business



Below50 Insights Report



Chemical Industry Methodology



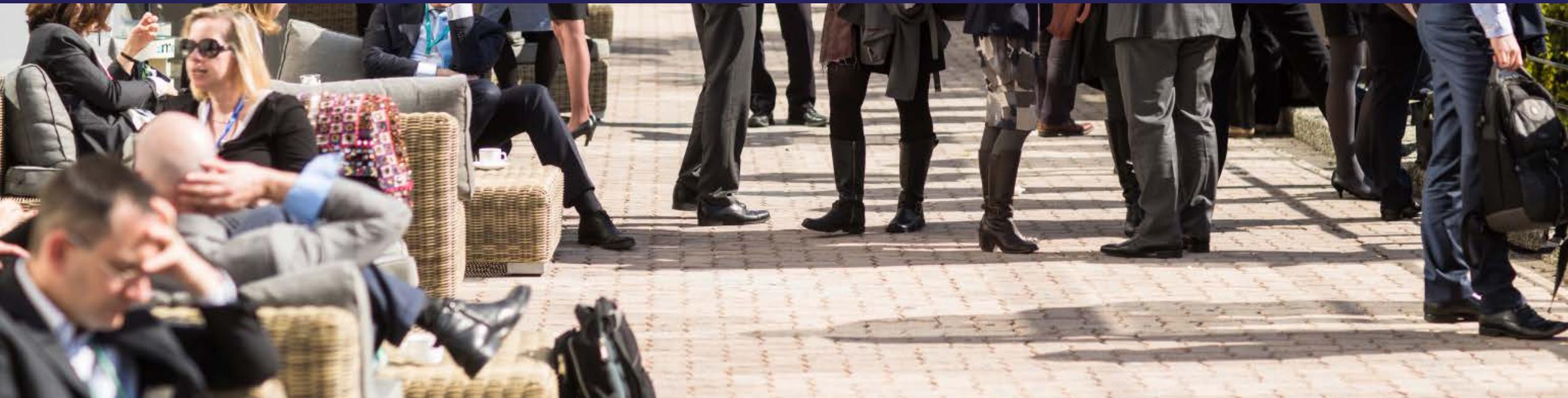
Societal megatrends & business



Social and Human Capital Protocol



Enjoy the safe space!





Thank  
You!